

1 **Running head:** Individual animal data for sustainable intensification

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3 **Optimizing management of dairy goat farms through individual animal data**

4 **interpretation: a case study of smart farming in Spain**

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14 Declaration of interest: None

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20 **Highlights**

21 -A gadget which integrates individual animal data to optimize farm management is proposed.

22 -Productivity of 24 commercial dairy goat farms was monitored throughout 4 years.

23 -Unproductive periods such as delaying the first partum age and dry period were minimized.

24 -Milk yield and genetic progress were accelerated.

25 -Production seasonality was decreased.

## ABSTRACT

26  
27 Dairy goat production systems in developed countries are experiencing an intensification process  
28 in terms of higher farm size, electronic identification, reproductive intensification, genetic  
29 selection and milking automation. This new situation generates “big data” susceptible to be used  
30 to aid farmers during the decision making process. This case study describes how the farm  
31 management can be improved by the use of the “Eskardillo”, a tool with a smart-phone terminal  
32 which relies on three principles: i) systematic individual data recording (milking control,  
33 productivity, genetic merit, morphology, phylogeny, etc.), ii) big data processing and  
34 interpretation and iii) interactive feedback to the farmer to optimize farm management. This  
35 study evaluated the effectiveness of the Eskardillo tool by monitoring the productive parameters  
36 from 2013 to 2016 in 12 conventional Murciano-Granadina dairy goat farms which implemented  
37 the Eskardillo (ESK) in late 2014. Moreover, 12 conventional farms without Eskardillo were also  
38 monitored as control farms (CTL). Results demonstrated that ESK farms were able to better  
39 monitor the productivity and physiological stage of each animal and Eskardillo allowed selecting  
40 animals for breeding, replacement or culling according to each animal’s records. As a result,  
41 goats from ESK farms decreased their unproductive periods such as the first partum age (-30  
42 days), and the dry period length (-20 days) without negatively affecting milk yield per lactation.  
43 This study revealed an acceleration in the milk yield in ESK farms since this innovation was  
44 implemented (+26 kg / lactation per year) in comparison to the situation before (+7.3) or in CTL  
45 farms (+6.1). Data suggested that this acceleration in milk yield in ESK farms could rely on i) a  
46 greater genetic progress as a result of a more knowledgeable selection of high merit goats, ii) the  
47 implementation of a more effective culling off strategy based on the production, reproductive  
48 and health records from each animal, and iii) the optimization of the conception timing for each  
49 animal according to its physiological stage and milk yield prospects to customize lactation length  
50 while keeping a short and constant dry period length (2 months). Moreover, this study

51 demonstrated a decrease in the seasonality throughout the year in terms of percentage of animals  
52 in milking and milk yield allowing an increment in the production of off-season milk (+17%)  
53 since Eskardillo was applied. In conclusion, it was demonstrated that the implementation of the  
54 Eskardillo tool can be considered a useful strategy to optimize farm management and to  
55 contribute to the sustainable intensification of modern dairy goat farms.

56 **KEYWORDDS:** dairy goats; farm management; decision making; smart-farming, unproductive  
57 periods

58 **ABREVIATIONS:** CTL, control farms; DIM, days in milk; DPL, dry period length; EBV,  
59 estimated breeding value; ESK, Eskardillo farms; FPA, first partum age; SCC, somatic cell  
60 counts

## 61 1. INTRODUCTION

62 In the olden days flock sizes were small and dairy goat farmers could identify animals by name,  
63 remember their parentage, age and sum up other important morphological and productive  
64 features. Each animal was approached and managed as an individual given the inherent diversity  
65 among them. As a result, domestic goats have traditionally represented an important source of  
66 protein through dairy and meat production, contributing to both the food and financial security of  
67 households from less favoured rural areas (Aziz, 2010). However, in recent years the dairy goat  
68 sector has experienced a rapid intensification in developed countries (Escareño et al., 2012,  
69 Gelasakis et al., 2017) as a result of an increasing demand for goat milk and the scarcity of land  
70 for new goat producers due to the competition for other land uses (Castel et al., 2011). Over the  
71 last 20 years farms have scaled up their sizes and have incorporated highly automated processes  
72 (i.e. milking, feeding, artificial insemination, etc.) which manage the flock as a whole (Castel et  
73 al., 2011). Farmers generally work with average values per group without taking into  
74 consideration each animal's particularity, and the inter-animal variation is perceived as an  
75 impediment to achieve economies of scale (Boyazoglu and Morand-Fehr, 2001). This  
76 intensification has contributed to an increase in the worldwide production of goat milk and goat  
77 meat by 3% and 6% per year, respectively (FAOSTAT, 2017). However, our modern society has  
78 growing demands in terms of food safety, animal health and welfare and environmental concerns  
79 (Thornton, 2010), and farmers have rising pressure for increasing productivity, economic  
80 viability, professionalization, dignity of labour and sustainability. As a result, there is a need to  
81 revisit and update the current production systems (Castel et al., 2011)

82 The application of Precision Livestock Farming (PLF), which relies on the use of forward-  
83 thinking technologies to optimize the productivity of each individual animal by taking advantage  
84 of the inter-animal variability, could represent a step-forward to address these new demands  
85 (Wathes et al., 2008). To date, most of the PLF concepts applied to ruminants have mainly

86 focused on very specific aspects of dairy cows such as implementation of automatic milking  
87 robots (John et al., 2016), oestrus detection (Mottram, 2016) and prevention of health problems  
88 (Bull et al., 1996). In the dairy goat sector it has been proved that the analysis of technical  
89 economic data can help to improve farm profitability (Ruiz et al., 2008), however little progress  
90 in terms of successful implementation of new technologies to optimize farm management has  
91 occurred so far. Perhaps the peculiarities of this sector, such as low net margin per animal,  
92 absence of individual milking robots and frequent utilization of grazing-based systems, have  
93 limited the implementation of PLF concepts (Wathes et al., 2008). However this sector is rapidly  
94 changing in developed countries, now the electronic identification of dairy goats is compulsory  
95 in the EU and many modern farms are experiencing intensification processes which generate  
96 “big data” susceptible of being analysed and interpreted (Wathes et al., 2008). This new scenario  
97 could facilitate the implementation of PLF-concepts as a strategy for optimizing farm  
98 management (Wolfert et al., 2017).

99 Cabrandalucía Federation, which comprises the main goat breeding associations in the  
100 Andalusian region (Spain) and represents over 50% of the national dairy goat production, has  
101 recently implemented a new concept of smart farming based on the use of “Eskardillo”, a tool  
102 which incorporates PLF-like principles based on the integration of individual animal data to  
103 optimize decision making through a smart phone-based terminal. The aim of this study was to  
104 describe the basics of the Eskardillo tool and to evaluate its effectiveness by monitoring the shift  
105 in the productive indicators after this innovation was implemented in 12 conventional dairy goat  
106 farms (ESK). A similar number of control farms (CTL, without the innovation) were monitored  
107 as reference to better describe the progress of conventional dairy goat farms using the same  
108 production system. It was hypothesized that the implementation of a smart-farming strategy  
109 could help to optimize farm management in the current context of the dairy goat sector.

## 110 **2. MATERIAL AND METHODS**

111 **2.1. Description of the tool**

112 ‘Eskardillo’ means “hoe to remove weed” because it allows to easily identify poor performing  
113 animals. This tool was first developed by Cabrandalucía federation and a software developer  
114 (Diseño software Kerkus S.L, Malaga, Spain) as a result of farmers’ need to optimize farm  
115 management (Figure 1). Eskardillo itself is an Android smartphone-based terminal which  
116 incorporates various elements: 1) an electronic chip reader to identify animals *in situ*, 2) a  
117 barcode reader to identify tubes with biological samples (milk, blood) or drugs used, 3) a digital  
118 camera to take pictures of for post-mortem certificates, 4) keyboard for data input, 5) a Wi-Fi  
119 connection for data transfer, 6) a mobile-phone SIM card to store data, 7) a touchscreen to  
120 navigate through the different pages and 8) software for data interpretation. However, Eskardillo  
121 tool relies on three principles (Figure 1): 1) systematic on-farm individual data recording as  
122 described in Table 1 together with remote data acquisition as a result of the milk control,  
123 morphologic evaluation and genetic selection program, ii) data storage, processing and  
124 interpretation by a supercomputer placed at Cabrandalucía headquarters (Granada, Spain), and 3)  
125 interactive feedback of processed data to the farmer to optimize farm management. The data-  
126 driven managing decisions can be performed using either a laptop-based software or the  
127 Eskardillo smart-phone terminal (Diseño software Kerkus S.L, Malaga, Spain).

128 (Figure 1 here)

129 The main data inputs and outputs of the Eskardillo tool are summarized in Table 1. Briefly,  
130 inputs were divided into those entered using the Eskardillo terminal and those acquired remotely  
131 from Cabrandalucía. Among the data which must be manually imputed by the farmer are those  
132 acquired at the time of birth (e.g. date of birth, sex, type of partum and ID) and those during the  
133 productive live (collar colour/location, sanitary treatment, artificial insemination, date and reason  
134 of culling/death). While the breeding association upload all relevant data regarding productivity,  
135 breeding value and reproductive tests. Thus, only those farms which are within the breeding

136 program and milk control scheme, which implies monthly measurement of milk yield and milk  
137 components for each individual goat by certified controller staff, can effectively implement the  
138 Eskardillo. The morphology score was also determined by an officially certified referee at the  
139 end of the first based on the scoring of four anatomical sections: general appearance, milking  
140 aptitude, body conformation and mammary system (Sánchez et al., 2005). Moreover, the  
141 parentage of each offspring to its putative mother and father was assessed *in situ* at birth and  
142 confirmed by a blood DNA test. Pedigree registration and calculation of the estimated breeding  
143 value (EBV) were performed using the Siamelk software (Diseño software Kerkus S.L, Malaga,  
144 Spain). In order to facilitate the identification of high and low valuable animals, a “management  
145 index” was calculated based on the sum of the genotype (EBV) and phenotype in terms of milk  
146 yield and the morphological results.

147 As described in Table 2, the main advantage of the Eskardillo tool was the automatic integration  
148 of the updated individual animal data to aid farmers during key decision-making processes such  
149 as: 1) create groups of females for AI (best goats) or natural breeding (worse goats) based on  
150 various criteria (i. e. milk yield, lactation length or genetic merit; 2) identify the best female kids  
151 for replacement based on a specific criteria, and 3) identify animals with health issues or  
152 productive and reproductive deficiencies for culling.

153 (Tables 1 and 2 here)

## 154 **2.2. Commonalities among farms**

155 This case study was carried out on the southern region of Spain (Andalusia) which has a census  
156 of 1.1 million goats. A total of 24 dairy goat farms belonging to the Murciano-Granadina  
157 breeding association (Caprigran, Spain) were chosen, half of them (n=12) implemented the  
158 Eskardillo in late 2014 (ESK), while the other half (n=12) did not implemented this innovation  
159 and were considered as control (CTL). The 12 ESK farms were chosen based on the premise that  
160 they were the first ones to implement the Eskardillo within the breeding association. It was

161 decided not to use the average productivity progression of all farms included in the breeding  
162 association as a control group (89 farms) because they broadly differ in their management  
163 production systems. Moreover over the course of this study a large proportion of these farms  
164 (over 80%) implemented the Eskardillo, an element that could bias the comparison. Thus, 12  
165 CTL farms were selected to represent the progression of conventional intensive dairy goat farms  
166 in the Andalusian region based on three premises: 1) absence of implementation of the  
167 Eskardillo during the course of this study, 2) similar productivity than the average for the  
168 breeding association at the beginning of the observational period (2013), and 3) share as many  
169 similarities as possible with the ESK farms in terms of geographical location, production system,  
170 feeding and reproduction management.

171 The 24 selected farms in this study (Table 3) were located on the south-east of Spain, used the  
172 same Murciano-Granadina dairy goat breed and shared the same breeding program (Caprigran).  
173 All farms followed the same official milk recording data scheme and the same official referees  
174 morphologically evaluated all animals across farms. Moreover all farms had a similar intensive  
175 production system based on the use of moderately high concentrate diets (approximately 50/50  
176 forage to concentrate ratio) and nearly absence of grazing (only applied in 20% of the farms).  
177 Although some farms allowed goats to graze during a limited number of hours over certain  
178 periods of the year, most of the nutrient supply relied on indoor feeding for all farms. This indoor  
179 feeding was similar across farms consisting on *ad libitum* access to preserved forage (mainly  
180 alfalfa hay and cereal straw) and commercial concentrate supplementation obtained from similar  
181 providers. In terms of reproduction, all farms used natural mating with selected males based on  
182 the breeding program and most farms also used artificial insemination with high merit males. All  
183 24 farms kept a similar production system during the course of this study and did not suffer  
184 relevant health issues which could bias data interpretation. Despite all these considerations, ESK



185 farms tended to have a higher herd size than CTL farms even prior the Eskardillo  
186 implementation.

187 (Table 3 here)

### 188 ***2.3. Data acquisition and interpretation***

189 In order to evaluate the impact of Eskardillo tool on farm management, productivity data of the  
190 24 farms was monitored from 2013 to 2016 using the official Caprigran records. Three databases  
191 compiling the most relevant information from individual animals were considered:

192 The lactations database contained information about all the lactations completed by each animal  
193 in terms of animal identity (ID and parentage), relevant dates (birth, dry off, death or culling),  
194 reproductive information (lactation number, type of partum and litter size) and lactation  
195 information (days in milk, number of milk controls, milk yield and milk composition in terms of  
196 butterfat, protein, lactose, dry extract and somatic cells counts). The day in which the lactation  
197 finished was used as the criteria to assign lactation into natural years. Lactations compiling two  
198 or less milk controls, equivalent to 60 days in milk (DIM), were not further considered. This  
199 lactation database was used to calculate the average first partum age (FPA), the dry period length  
200 (DPL), days in milk (DIM) and total milk yield from each farm. Normalized milk yield was also  
201 calculated for 150 and 210 DIM for primiparous and multiparous goats, respectively. Fat and  
202 protein corrected milk yield (FPCM) was calculated for 4% fat and 3.3% protein content based  
203 on the international standard (Gerber et al., 2011):

204 
$$\text{FPCM (kg)} = \text{raw milk (kg)} * (0.337 + 0.116 \times \text{Fat content (\%)} + 0.06 \times \text{Protein content (\%)})$$

205 The Estimated Breeding Value (EBV) database compiled the updated genetic merit of each  
206 animal in terms of milk yield and milk components. This EBV and its accuracy were estimated  
207 based on the productivity of each animal and all its relatives using information from certified  
208 lactations. Only those lactations which fulfil set criteria (more than 150 and 210 DIM and no  
209 missing more than 1 or 2 milk controls, for primiparous and multiparous, respectively) were

210 considered as certified lactations (RD 368/2005 Spanish Government). In order to determine the  
211 genetic progress, two complementary approaches were considered using the EBV data from the  
212 last genetic evaluation (2016): one consisting on the analysis of the genetic progress of the  
213 replacement animals and other considering the flock average progress over the years.

214 The milk control database collected the information of milk yield and milk composition for each  
215 animal through the year based on the monthly milk controls. This database was used to  
216 determine the effect of the Eskardillo tool on the production seasonality in terms of percentage of  
217 animals in milk and percentage of the total milk yield distributed throughout the year. The  
218 coefficients of variation were also calculated to summarize the seasonality progress during the  
219 years. This database was also used to describe the reproductive plan based on the distribution of  
220 the kidding periods in the year.

#### 221 *2.4. Statistical analysis*

222 Productive data from ESK farms was recorded before and after the Eskardillo implementation,  
223 thus it was considered that the hypothetical acceleration in their productivity would represent the  
224 most reliable approach to assess the effectiveness of this innovation. On the contrary, CTL farms  
225 should only be considered as reference data to describe the natural progression of conventional  
226 intensive dairy goat farms in the Andalusian region. Based on those premises, the production  
227 data for CTL and ESK farms were analysed separately. Each farm was considered as an  
228 experimental unit and individual animal data were averaged per farm. Data were analysed by  
229 ANOVA using the SPSS software (IBM SPSS Statistics, Version 21.0 New York, USA)  
230 considering the year as a fix factor (2013, 2014, 2015 and 2016) and each farm as a block. To  
231 analyse the effect of Eskardillo on the inter-animal variation (heterogeneity across animals), the  
232 standard deviation between animals was calculated for each farm and year. Pooled standard  
233 deviations were analysed by ANOVA as described before considering the farm as experimental  
234 unit. Since the FPA and the DPL did not follow a normal distribution, data were grouped into

235 intervals and further analysed by ANOVA. It has hypothesized that that Eskardillo  
236 implementation could promote an acceleration in productivity to a greater extent than observed  
237 before its implementation or than reported in control farms; thus, the yearly change of a  
238 selection of the main productive indicators were analysed as repeated-measures analysis of  
239 variance using the MIXED procedure of SPSS as follows:

$$Y_{ijk} = \mu + E_i + T_j + ET_{ij} + F_k + e_{ijk}$$

240  
241 where  $Y_{ijk}$  is the dependent, continuous variable expressed as yearly change,  $\mu$  is the overall  
242 mean,  $E_i$  is the fixed effect of the Eskardillo tool ( $i = \text{CTL vs ESK}$ ),  $T_j$  is the fixed effect of the  
243 year ( $j = 2014 \text{ vs } 2015 \text{ vs } 2016$ ),  $ET_{ij}$  is the interaction and  $F_k$  is the random effect of the farm ( $k$   
244 = 1 to 24) and  $e_{ijk}$  is the residual error. When  $P$ -value was below 0.05, differences among means  
245 were compared by the LSD test, while  $P$ -values between 0.05 and 0.10 were considered as  
246 trends.

### 247 3. RESULTS

#### 248 3.1 Farm size, animal longevity and culling management

249 The similarities among the 24 farms used in this study in terms of production system, feeding,  
250 reproduction and productive data are described in Table 3. At the beginning of the observational  
251 period (2013) CTL farms were rather similar to the average of the 89 farms included in the  
252 breeding association in terms of number of reproductive periods per year (3.0 vs 3.2),  
253 replacement rate (31% vs 28%), prolificacy (1.62 vs 1.70), DPL (113 vs 112 days) and FPCM  
254 yield in 210 DIM (432 vs 423 kg). ESK farms had a greater milk yield than CTL farms or the  
255 overall breeding association, while CTL farms had a smaller number of reproductive goats.

256 Regarding the progression during the observational period (Table 4), the percentage of  
257 productive goats with a full parentage increased over time in CTL and ESK farms, however the  
258 percentage of animals with no parentage was lower for ESK than for CTL farms (14.5% vs  
259 3.8%, respectively). Reproductive goats had an age which averaged 3.9 years and remained

260 constant for both experimental groups, as well as the partum number distribution. Results  
261 showed an increase in the percentage of reproductive goats that exit CTL but not ESK farms.  
262 The longevity of those exit goats was slightly higher in CTL than ESK farms when expressed in  
263 years (5.2 vs 4.8 years) but the functional longevity (in terms of lactations completed in the  
264 lifetime) tended to increase in ESK farms since the innovation was implemented. The longevity  
265 standard deviation across animals remained constant for CTL and ESK farms indicating a similar  
266 inter-animal variation. Two thirds of the exit goats were sold as meat and one third died at the  
267 farm independently of the treatments, moreover a small percentage of reproductive goats (up to  
268 6%) from ESK farms were sold to other farmers.

269 (Table 4 here)

### 270 **3.4. First partum age (FPA) and first lactation**

271 Results showed a wider dispersion of the FPA in CTL vs ESK farm (Table 5 and Figure 2A). In  
272 CTL farms 46% of the animals had a FPA between 13 and 16 months of age, while a similar  
273 proportion (48%) did above 17 months of age with a tendency to decrease the values of these  
274 later intervals over time. As a result, CTL farms showed a decrease over time in the inter-animal  
275 variation across animals. On the contrary, in ESK farms most of the animals had a FPA between  
276 13 and 16 months of age, and with increasing proportion over time (from 54% in 2013 to 73% in  
277 2016). As a result, the FPA tended to decrease similarly over time for CTL and ESK farms, but  
278 ESK farms had a FPA 1 month earlier than CTL. For primiparous goats, there were not changes  
279 over time in the number of DIM between treatments. In CTL farms values of milk yield and  
280 FPCM yield during the first lactation remained constant over time but increased in terms of milk  
281 yield per day, milk yield per 150 DIM and FPCM yield per 150 DIM without modifying the  
282 inter-animal variation within each farm. In ESK farms there was a substantial increase over time  
283 in the milk yield per day, per lactation and per 150 DIM. This increase in milk yield of  
284 primiparous goats was more obvious from 2014 onwards, year in which the Eskardillo

285 management was implemented. This was associated with an increment in the inter-animal  
286 variation in terms of mil yield per lactation and FPCM per lactation as Eskardillo allowed longer  
287 lactations for high yielding animals.

288 (Table 5 and Figure 2 here)

### 289 **3.5. Reproductive indicators, milk yield and genetic progress**

290 Similar figures were observed for CTL and ESK farms in terms of prolificacy, lactations per  
291 year, days open and DIM, being these values unaffected by the year considered (Table 6).

292 However, wider dispersion of the DPL was observed in CTL than in ESK farms (Figure 2B). In  
293 CTL farms only 35% of the animals had an optimum DPL of 2 months, while the proportion of  
294 animals with a short (<2 months) or long DPL (>3 months interval) represented 10% and 55%,  
295 respectively. Eskardillo implementation tended ( $P=0.077$ ) to increase the proportion of animals  
296 within the 2 months interval and to decrease the proportion of animals with a DPL longer than 3  
297 months. As a result, no differences on the average DPL were noted for CTL farms (Table 5),  
298 while values tended to decrease over time in ESK farms. In both scenarios DPL showed a  
299 substantial decrease in the inter-animal over time indicating a greater homogeneity across  
300 animals.

301 Control farms showed unchanged average milk yield over the years when expressed as kg milk /  
302 lactation or kg of FPCM / lactation, but increased when expressed per day ( $P=0.008$ ) or per 210  
303 DIM normalized lactations ( $P<0.039$ ). Milk yield increase was more evident in ESK farms  
304 independently of the expression form considered and particularly since the Eskardillo was  
305 implemented. This milk yield increase in ESK farms was associated to an increment in the inter-  
306 animal variation in terms of milk yield per lactation and FPCM per lactation since Eskardillo  
307 allowed customizing the lactation length according to the individual milk yield. In terms of milk  
308 composition; CTL farms decreased the percentage of milk solids, milk fat and milk protein as a  
309 result of the milk dilution effect resulting on similar yield of milk components per lactation over

310 the 4 years considered. This dilution effect was less evident for ESK farms resulting on a  
311 tendency to increase the total production of solids, fat and lactose per lactation since the  
312 Eskardillo management was implemented.

313 (Table 6 here)

314 In order to investigate whether Eskardillo tool enables an acceleration of the overall farm  
315 productivity, the yearly change of a selection of the main productive parameters was analysed in  
316 CTL and ESK farms using repeated measures (Table 7). Results indicated that since ESK was  
317 implemented in 2014, primiparous goats in ESK farms tended to yearly increase the DIM (+7.3  
318 days), milk yield per lactation (+27.4 kg/year) and FPCM yield per lactation (+27.1 kg/year),  
319 while CTL farms remained constant. Similarly, the overall flock productivity tended to increase  
320 year after year since Eskardillo was implemented in terms of milk yield per lactation (+26.1  
321 kg/year) and FPCM per lactation (+27.1 kg/year) to a greater extent than before implementation  
322 (+7.25 and +0.29 kg/year, respectively) or than in CTL farms (+6.1 and +2.3 kg/year,  
323 respectively). ESK farms also showed a yearly increased in the number of reproductive goats  
324 ( $P=0.009$ ) in comparison to CTL farms, while no differences were noted in terms longevity, DPL  
325 and DIM. Control farms showed a yearly increase in the exit goats rate (+7.7 %/year) while ESK  
326 maintained the same rate across years ( $P=0.045$ ). No significant effects were noted for the effect  
327 of the time and the interaction Tool  $\times$  Time for the parameters considered.

328 (Table 7 here)

### 329 **3.6. Breeding Value**

330 Unfortunately, information on the EBV was scarce for CTL farms and the genetic progress was  
331 only calculated for ESK farms (Table 8). The flock average EBV for milk yield and milk  
332 components linearly increased over the 4 years considered (+3.7 kg FPCM per year) and its  
333 accuracy remained high. A similar increment in EBV for milk yield and milk components was  
334 observed for youngstock animals born from 2013 to 2015 (+1.9 kg FPCM per year) but

335 significantly higher for those born in 2016. Since all data came from the same genetic evaluation,  
336 the EBV accuracy for animals born in recent years was substantially lower.

337 (Table 8 here)

### 338 **3.7. Production seasonality**

339 Reproductive plan widely differed between farms (Supplemental Figure 1); on average CTL  
340 farms had 3.0 reproductive seasons per year, while figures increased up to 4.67 in ESK farms  
341 (Table 9). Both group of farms tended to decrease the number of days with any animal in  
342 milking and CTL farms also tended to increase the average number of milkings per day. Control  
343 farms had a greater variation between months in the percentage of animals in milk varying from  
344 31% to 91% (Figure 3). These CTL farms showed a high proportion of animals in milk from  
345 March to August (average 70%) while a low percentage was noted from October to February  
346 (49%). As result, the production seasonality, expressed as the coefficient of variation between  
347 months (Table 7), remained high and constant in CTL farms in terms of animals in milking and  
348 milk yield. On the contrary, ESK farms showed a more stable production with a relatively  
349 constant percentage of animals in milking (74%). Coefficient of variation analysis showed that  
350 ESK farms had lower and decreasing production seasonality over the years in terms of animals in  
351 milking and milk yield. A trend to increase the percentage of animals in milking during the off-  
352 season period (January and February) was noted since the Eskardillo was implemented.

353 (Table 9 and figure 3 here)

## 354 **4. DISCUSSION**

### 355 **4.1. First partum age (FPA)**

356 Increasing productivity and decreasing unproductive periods, such as the FPA and DPL, are  
357 considered the two main strategies to improve farm profitability in intensive dairy farms (Riveiro  
358 et al., 2013). Dairy goats reach the puberty around 5-7 months of age and 50-70% of the adult  
359 weight, thus increasing FPA beyond 13-14 months of age had no positive effects on milk yield

360 but may decreased functional longevity (Jainudeen et al., 2000). The average FPA for the entire  
361 breeding association in 2013 (based on 89 farms) was 16.7 months which represents 3.7 months  
362 more than the economical optimum leading to an extra feeding cost equivalent to 100  
363 maintenance rations. Our results showed that FPA tended to decrease in CTL and ESK farms,  
364 however the Eskardillo tool allowed better monitoring of the animal's age, which together with a  
365 higher number of kidding seasons per year, increased the proportion of animals with an optimum  
366 FPA since this innovation was included (up to 73% ). Moreover, primiparous goats from ESK  
367 farms, despite having FPA 1 month earlier than CTL farms, yielded more milk during their first  
368 lactation (+146 kg). Indeed, primiparous goats experienced an acceleration in FPCM yield since  
369 the Eskardillo management was implemented (+27 kg/lactation per year) in comparison to the  
370 average increase in previous years (+16 kg) or in CTL farms during the same period (+4 kg),  
371 possibly as a result of greater genetic progress (see below). A study using Saanen goats (Torres-  
372 Vazquez et al., 2009) showed that FPA has a reasonable heritability ( $0.31 \pm 0.09$ ) and was  
373 negatively correlated with milk yield, as noted in our study. Thus, the higher precocity observed  
374 in goats from ESK farms may partially explain their greater genetic progress and milk yield,  
375 although, special care must be taken to prevent an accelerated growth during pre-puberty which  
376 could compromise the mammary gland development (Macdonald et al., 2005).

#### 377 ***4.2. Lactation and dry period length (DPL)***

378 Current intensive dairy goats production systems result in significant overlap of lactation and  
379 pregnancy, however a dry period between lactations seems to provide several advantages to the  
380 animal such as replenishment of the body reserves, regeneration of mammary tissues,  
381 optimization of the endocrine events (Annen et al., 2004) and prevention of milk yield drop (-  
382 12%) in the subsequent lactation (Knight and Wilde, 1988). As a result, many farmers opt for  
383 having a lengthy DPL looking for further improvements. Several factors such as the parity  
384 number, inter-partum interval or level of production have been described to affect the optimal



385 DPL (Grummer and Rastani, 2004), however a general recommendation of approximately 2  
386 months is frequently applied in dairy goats (Capuco and Akers, 1999, Caja et al., 2006) because  
387 no further improvements (and some detriments) on the subsequent lactation length and milk  
388 yield have been noted with longer DPL (Knight and Wilde, 1988). The average DPL for the  
389 entire breeding association in 2013 was 112 days which implies an extra feeding costs equivalent  
390 to 52 dairy goat rations. Our study showed that ESK farms tended to decrease the DPL leading to  
391 21 days short DPL than CTL farms without detrimental effects on milk yield. This DPL shortage  
392 was accompanied by a decrease in the inter-animal variation over time suggesting a correct  
393 monitoring of the animal's age in ESK farms. Several studies suggest that DPL in dairy goats  
394 can be decreased to 40 days without negative affecting milk yield and udder health (Fowler et  
395 al., 1991, Capuco and Akers, 1999, Salama et al., 2005). Since the Eskardillo tool facilitated  
396 tracking the health and physiological stage of each animal, it could open the possibility to further  
397 shortages of unproductive periods.

398 More controversy appears regarding the optimum duration of the lactation in goats (Salama et  
399 al., 2005). Farms are often managed in groups of animals which share a similar physiological  
400 stage and are dried off at a fixed date after parturition. This approach simplifies flock  
401 management but can lead to keeping animals in lactation with low productions, or otherwise  
402 drying animals with high milk yields, having both situations a negative impact on farm  
403 profitability (Salama et al., 2003). An analysis of 69,330 lactations in Murciano-Granadina goats  
404 from 130 farms (León et al., 2012) revealed that the lactation curve in terms of milk yield,  
405 predicted day of peak and persistency were highly affected by the lactation number, type of  
406 partum, kidding season and the geographical region, suggesting that this variation should be  
407 considered for optimizing flock management (Fernández et al., 2002). Moreover, pregnancy in  
408 goats has been shown to cause a significant decline in milk yield during the last third of the  
409 gestation (up to 57%) as a result of hormonal changes and foetus requirements (Knight and

410 Wilde, 1988). To better control these changing scenarios, a drying strategy driven by production  
411 and gestation stage can be applied (Grummer and Rastani, 2004). The Eskardillo tool allowed  
412 farmers to set a productivity threshold which represents the amount of milk yield required to  
413 cover their theoretical production costs. The lactation curve for each animal was modelled based  
414 on the aforementioned variation factors in order to determine the optimum conception time  
415 which ensured milk yield to be always kept above the productivity threshold throughout the  
416 entire lactation. Eskardillo also took into account the conception date and pregnancy tests results  
417 to optimize the dry off date for each animal in order to maintain a short and constant DPL (2  
418 months). In other words, Eskardillo allowed decreasing DIM for low producing animals and  
419 increasing DIM for high yielding goats but keeping the same DPL. Our data showed that the  
420 implementation of this management strategy did not modify the average number of lactations per  
421 year, inter-partum interval, number of days open nor the DIM but tended to decrease the DPL in  
422 ESK farms (-10.5 days). These observations suggest that the decreasing in the DIM of low  
423 yielding animals was compensated by the increased in DIM of high yielding animals resulting on  
424 similar average DIM but increased productivity.

#### 425 ***4.3. Milk yield and genetic progress***

426 Our findings showed that milk yield in CTL farms had a minor increase over the years in terms  
427 of kg / lactation (+6.1 kg/year) or kg FPCM / lactation (+2.3 kg/year). Similar figures were noted  
428 in ESK farms before the innovation was applied (+7.3 and +0.3 kg/year, respectively), but a  
429 substantial acceleration was noted after Eskardillo implementation (+26.1 and +27.1 kg,  
430 respectively) revealing a step forward in productivity. This increment in milk yield tended to  
431 generate a slight dilution effect of the milk components for both CTL and ESK farms. Somatic  
432 cell counts in milk tended to increase in both groups of farms, being more evident for ESK  
433 farms. Similar high SCC in milk from cows with a shortened or omitted dry period but without  
434 clinical mastitis have been reported (Rémond et al., 1997) as a response to the typical SSC

435 pattern throughout the lactation: high values at freshening, a nadir at mid-lactation and a gradual  
436 increase in late lactation (Annen et al., 2004).

437 A number of reasons, such as the genetic progress and reproductive intensification, could explain  
438 the observed increase in milk yield since the Eskardillo management was implemented.

439 Eskardillo allowed customizing the lactation length according to the productivity of each  
440 individual goat as described before. Our analysis noted that this customization resulted on an  
441 increase in the inter-animal variation in terms of milk yield per lactation and in the overall flock  
442 productivity. Moreover Eskardillo helped to create breeding groups according to the EBV,  
443 despite all farms considered in this study shared the same breeding program. Thus goats with  
444 low EBV had natural mating while high EBV goats were artificially inseminated with semen  
445 from high merit males to generate replacement animals. Eskardillo also allowed optimizing the  
446 effectiveness of the AI by rejecting females with special circumstances which could limit the  
447 effectiveness of the insemination (e.g. reproductive problems, old females, peak of lactation,  
448 etc.) and facilitated the identification and allocation of newly born kids to their mothers. As a  
449 result, ESK farms increased the percentage of animals with full parentage (reaching 96% in  
450 2016). The Eskardillo tool also aided farmers to identify the best animals for replacement based  
451 on customized selection criteria (e.g. milk yield, milk quality, morphology or a combination of  
452 them) according to the business priorities. These interventions accelerated the youngstock EBV  
453 which passed moderate +1.9 kg FPCM / lactation per year before Eskardillo was implemented to  
454 +15.3 during the last year of study. Although this acceleration should be carefully interpreted  
455 due to the low number of replacement animals and the low accuracy of the EBV, it seems to  
456 indicate that this smart-farming innovation can represent a step forward to maximize the genetic  
457 progress. Moreover, the Eskardillo tool provided real-time recommendations for each newborn  
458 kid based on its genetic merit (e.g. sale as meat / farm replacement / breeding buck). Thus,  
459 considering that high genetic merit kids with full parentage assigned have 2 to 3 times higher

460 market price than similar kids sold for meat, this new income source is gaining interest in ESK  
461 farms. Beyond the Eskardillo tool, other factors such as the milk price, which picked in 2014,  
462 could also have affected milk yield across farms since farmers often increase the concentrate  
463 supply during those periods in order to maximize income from milk selling. As a result, these  
464 productivity data should be carefully interpreted despite no changes in the feeding management  
465 was reported by the farms used in this study.

466 Longevity is a highly desirable trait that affects overall farm profitability because the  
467 replacement cost is decreased and the proportion of mature animals, which produce more milk  
468 than young animals, is increased (Sewalem et al., 2008). Eskardillo eased the identification of  
469 poor performing animals in terms of low lifetime or current milk yield, low genetic merit,  
470 reproductive problems or morphological insufficiencies, resulting in a theoretical optimization of  
471 the culling off strategy. Although there is a general lack of scientific information about the  
472 strategies for culling dairy goats, an extensive French study using Alpine and Saanen goats under  
473 intensive production systems (Malher et al., 2001) revealed an average replacement rate of  
474 34.4%, the main reasons for exiting goats being: mortality (36.6%), age (22.3%), infertility  
475 (20.2%), culling for voluntary reason (14.5%) and health issues (6.4%). Our study using the  
476 Murciano-Granadina breed showed lower exiting rates (22% per year) but the percentage of  
477 deaths in the farm was similar (34% of exiting animals) suggesting that a large proportion of  
478 animals kept high production levels until their death. However, the Eskardillo increased the  
479 proportion of culling decisions based on production, as a result up to 6% of the exiting goats  
480 from ESK farms were sold as reproductive animals to other less demanding farmers. Despite this  
481 exit rate, Eskardillo implementation did not affect the longevity (4.8 years) which remained  
482 similar to the average figures observed in the breeding association (5.0 years). Instead, functional  
483 longevity, in terms of lactations completed in the lifetime, tended to increase (+11%) since the  
484 Eskardillo was implemented. This approach based on removing animals with low productions or

485 genetic merit could partially explain the increments in milk yield but also the increase in flock  
486 average EBV observed in ESK farms (+3.7 kg FPCM/year). Prolificacy rate was not affected by  
487 the Eskardillo implementation because this trait was not included in the selection program, but a  
488 higher prolificacy rate was noted in ESK vs CTL farms (+6.1%). Higher prolificacy “*per se*”  
489 should have a minor impact on the farm profitability since sales of suckling kids as meat only  
490 represent about 10% of the total income per goat (Sánchez, 2008). On the contrary, higher  
491 prolificacy may indirectly explain part of the milk yield increase observed in ESK farms as a  
492 result of the positive correlation between both traits in dairy goats (Crepaldi et al., 1999).

#### 493 **4.4. Production seasonality**

494 The Murciano-Granadina breed is well adapted to Mediterranean environmental conditions and  
495 both sexes experience a reduction in their reproductive activity from February to May (Falagan  
496 et al., 1989, Arrebola et al., 2010). Our study noted such effects and CTL farms had a high  
497 proportion of animals in milk from March to August (70%) and a low proportion from October  
498 to February (49%) causing an unequal FPCM yield over those periods (64% vs 36%,  
499 respectively). Using computational models, it has been demonstrated that increasing the number  
500 of breeding seasons per year allows a decrease in feed, labour and other expenses to maintain the  
501 same number lactating does (Guimarães et al., 2009) but also to decrease the production  
502 seasonality as noted in our study. Control farms averaged 3 kidding seasons per year but varied  
503 from 1 to 5 resulting in a noticeable seasonality. Contrarily ESK farms showed a more stable  
504 production across the year with a relative constant percentage of animals in milking (74%) and  
505 monthly milk yield. This seasonality tended to decrease since the Eskardillo management was  
506 implemented resulting in similar percentages of animals in milking (79 vs 69 %) and FPCM  
507 yield (53 vs 46%) during the periods from March to August and from September to February,  
508 respectively. As a result, ESK farms increased the percentage of animals (+20%) and FPCM  
509 yield (+17%) during the off-season period (January and February). Eskardillo also facilitated

510 establishing more but smaller groups of animals leading to a reproductive intensification  
511 consisting of 5 kidding seasons per year as the predominant strategy in the farms studied (83%).  
512 This strategy based on one breeding period every 72 days, provides sufficient time to perform a  
513 diagnostic test (ultrasound scan at 42 days post-conception) and offers non-pregnant does a  
514 second chance for conception in the following reproductive period. This decrease in seasonality  
515 in ESK farms together with the production of milk during the off-season-period should allow  
516 farmers to achieve a higher milk price and / or to prevent milk price volatility (Zarazaga et al.,  
517 2012). However, further research is needed to determine the impact of Eskardillo tool on  
518 economic indicators, carbon footprint and overall farm sustainability.

519 As a result of the advantages described in this case-study, many farmers have recently  
520 implemented the Eskardillo tool and over 80% of the farms in Caprigran are currently using this  
521 technology. However, some farmers are redutant to implement the Eskardillo. Among the  
522 reasons provided to adopt this technology are: i) the cost of the tool may not be profitable in  
523 small farms with a very low income; ii) the additional time required for the reproductive  
524 intensification and data collection, iii) the need for versatile facilities to house increased number  
525 of groups of animals with different physiological requirements, iv) the difficulty to adopt this  
526 innovation by farmers which are not familiar with new technologies and v) the farmers' feeling  
527 of interference or intrusion of the Eskardillo in their decision making process. Thus, more  
528 technical training suitable to these farmers is needed to maximize the full potential of this  
529 innovation in the years to come.

## 530 **5. CONCLUSIONS**

531 This case study showed that the implementation of the Eskardillo tool can help to succeed with  
532 the intensification process in dairy goat systems allowing to: i) minimize the unproductive  
533 periods such as the first partum age and dry period length, ii) increase milk yield and accelerate  
534 the genetic progress and iii) minimize the production seasonality. However, more studies are

535 needed to reveal the implications of this innovation on farm economics and sustainability over a  
536 longer time period as well as to minimize the effects of potential co-occurring factors inherent to  
537 the farm intensification process.

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636 **Table 1.** Summary of the information related to each animal available to the farmer via Eskardillo  
 637 tool.

<b>INPUT<sup>1</sup></b>	<b>OUTPUT / FEEDBACK TO FARMER</b>
<b>ANIMAL DATA</b>	<b>ANIMAL MANAGEMENT</b>
Date of birth and sex (f) Type of partum (single / tween / caesarean) (f) ID / Ear-tag / Tattoo / Blood sample (f) Mother ID and father ID (f) Animal location / Collar colour (f) Sanitary treatments (f) Movement of animals from farms / slaughter (f) Date and reason of culling / Death (f)	Updated age / Optimization first conception age Animal records Records for parentage test EBV and appropriateness as replacement Sorting animals for treatments / measurements Grouping of animals for sanitary treatments and records Animal traceability / Fulfilment of drug withdraw Update records of productive animals
<b>REPRODUCTIVE DATA</b>	<b>REPRODUCTIVE MANAGEMNT</b>
Days in milk and milk yield at conception (b) AI/Breeding dates and male used (f) Pregnancy diagnostics results and date (b) Miscarriages (f) / unsuccessful mating periods (b) Partum number and date (b) Number of kids born and sexes (b) Offspring selected for replacement (b)	Optimization of the conception timing Estimated partum date and parentage Relocation of non-pregnant / culling off Detection of reproductive problems Identification old animals / Prediction lactation curve Prolificacy records / Prediction lactation curve Optimizing animal selection
<b>PRODUCTIVE DATA</b>	<b>PRODUCTIVE MANAGEMNT</b>
Lifetime milk production (b) Dry period length (b) Lactation length (b) Milk yield and quality every 4 weeks (b) Milk Somatic Cells Counts (b) Lactation curve prediction (b) Current milk yield (b) Number of milking periods per day (b) Current physiological stage (b)	Selection of high or low producing animals Detection of excessive dry period length Optimization of lactation length Identify top and bottom animals Identify mastitis Optimization of the conception timing / feeding Optimization of feeding strategy Optimization of labour resources Updated physiological situation of all animals
<b>GENETIC DATA</b>	<b>GENETIC MANAGEMENT</b>
EBV for milk yield / milk fat / milk protein (b) Morphological assessment (4 components) (b) Management index (b)	Customized selection Morphological information for selection Overall indicator for replacement selection

638 <sup>1</sup> In brackets is described whether the inputs are manually assigned by the farmer (f) or remotely acquired  
 639 from the breeding association (b). Inputs and outputs within the same raw are related.  
 640

641 **Table 2.** Description of the different options to generate groups of female goats for breeding,  
 642 replacement or culling using the Eskardillo tool.

<b>NATURAL BREEDING PROPOSAL</b>
1) Generate a breeding group based on individual milk yield (profitability threshold): a) Select primiparous below a milk yield threshold (e.g. 1.7 kg) or a percentile (e.g. bottom 20%) b) Select multiparous below a milk yield threshold (e.g. 2.2 kg) or a percentile (e.g. bottom 20%) 2) Generate a breeding group based on lactation length: a) No select females with less than a lactation length threshold (e.g. 90 DIM) b) Select all females with more than a lactation length threshold (e.g. 210 DIM) 3) Select all dry and non-pregnant females* 4) Select all females in the same group* 5) Select a fixed number of females per group (e.g. 100 does)
<b>ARTIFICIAL INSEMINATION PROPOSAL</b>
1) Generate a breeding group based on the Estimated Breeding Value (EBV): a) Select females with positive EBV for milk yield* b) Select females with positive EBV for milk yield, milk fat and milk protein* 2) Generate a breeding group based on individual milk yield (profitability threshold): a) No select primiparous below a milk yield threshold (e.g. 1.9 kg) or a percentile (e.g. bottom 50%) b) No select multiparous below a given milk yield (e.g. 2.5 kg) or a percentile (e.g. bottom 50%) 3) Select all available best females (mothers of future breeding bucks)* 4) No select females currently located with bucks* 5) No select females with less than a lactation length threshold (e.g. 120 DIM) 6) No select females with more than a lactation length threshold (e.g. 290 DIM) 7) No select old females (e.g. more than 7 parturitions) 8) No select females without enough milk potential to generate breeding bucks* 9) No select more than a given number of females for AI (e.g. 60 does)
<b>PROPOSAL FOR FEMALE REPLACEMENT</b>
1) Define annual number of females to be selected as replacement (e. g. 120) 2) Define the number of females to be selected from the last or next breeding season (e.g. 30) 2) Select all daughters from breeding bucks with a management index above a given number (e.g. 80) 3) Select females based on a specific criteria: a) Management index* b) Productive value* c) Morphology value* d) Estimated breeding value for milk yield* e) Estimated breeding value for milk protein* f) Estimated breeding value for milk fat* f) Estimated breeding value for milk yield and composition*
<b>CULLING PROPOSAL</b>
1) Define annual number of females to be culled off (e. g. 80) 2) Select low productive females based on: a) Low lifetime milk potential (e.g. 1.2 kg) b) Low milk yield during the last lactation (e.g. 1.3 kg) c) Low milk quality 3) Select females with reproductive or health problems: a) Select females with high number of mating periods without gestation (e.g. 4) b) Select females with high number of consecutive miscarriages (e.g. 2) b) Select dry and non-pregnant females* c) Select nulliparous goats above a certain age (e.g. 18 months) d) Select females with consistently high milk SCC or mastitis*

643 \*This option is a binary question (yes / no)

644 **Table 3.** Description of the feeding and breeding management and productivity of the farms selected for this study and the average for the  
645 breeding association (all data based in 2013).

Farm	Location	System	Feeding <sup>1</sup>	Forages <sup>2</sup>	Concentrate <sup>3</sup>	Breeding <sup>4</sup>	RP/yr <sup>5</sup>	Goats	Repl. <sup>6</sup>	Prolificacy	FPA <sup>7</sup>	DPL <sup>8</sup>	DIM <sup>9</sup>	MY <sup>10</sup>	FPCM <sup>11</sup>
Caprigran <sup>12</sup>							3.2±1.5	299±167	28±14	1.70±1.12	16.7±5.40	112±64	244±107	1.70±0.70	423±151
CTL 1	Almeria	Intensive	In.	AH, ST	Alimer	NM	2	145	45	1.60±0.61	17.8±3.32	88±49	224±31	2.1±0.59	549±273
CTL 2	Almeria	Intensive	In.	AH, ST	Alimer	NM	3	190	24	1.78±0.59	14.3±2.83	109±74	265±95	1.7±0.60	429±216
CTL 3	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	2	108	42	1.13±0.56	19.2±3.12	113±48	217±50	1.3±0.46	351±180
CTL 4	Cordoba	Intensive	In.	AH, ST	Covap	NM	5	138	29	1.69±0.65	17.0±4.67	99±31	314±157	1.9±0.60	486±252
CTL 5	Granada	Intensive	In.+Gz.	AH, ST	Nanta	NM+AI	2	220	16	1.67±0.61	24.3±7.76	90±29	235±88	1.3±0.34	303±153
CTL 6	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	1	192	27	1.95±0.61	14.2±0.46	89±61	255±43	1.6±0.42	443±178
CTL 7	Almeria	Intensive	In.+Gz.	AH, ST	Alimer	NM	1	228	20	1.71±0.59	14.5±5.74	91±12	263±40	1.5±0.46	368±129
CTL 8	Cordoba	Intensive	In.+Gz.	AH	Cereals mix	NM	3	213	35	1.36±0.59	29.7±9.30	181±92	201±61	1.2±0.37	320±167
CTL 9	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	5	184	28	1.80±0.63	19.3±4.67	131±103	220±90	1.4±0.50	455±243
CTL 10	Almeria	Intensive	In.+Gz.	AH, ST	Alimer	NM	1	160	51	1.53±0.63	17.8±5.37	116±59	268±49	1.9±0.48	462±216
CTL 11	Cordoba	Intensive	In.	AH, ST	Covap	NM+AI	4	229	21	1.57±0.53	14.7±2.95	133±62	304±112	1.9±0.58	522±237
CTL 12	Cordoba	Intensive	In.	AH, ST	Covap	NM+AI	5	338	21	1.63±0.57	18.4±3.59	94±63	248±96	1.7±0.64	507±272
ESK 1	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	6	543	35	1.74±0.81	15.6±2.0	70±15	267±74	2.2±0.60	585±251
ESK 2	Jaen	Intensive	In.	AH	Filabres	NM+AI	3	158	14	1.82±0.67	17.0±2.18	77±21	287±86	1.4±0.46	404±183
ESK 3	Cordoba	Intensive	In.	ST	Covap	NM+AI	6	233	24	1.68±0.68	16.2±2.84	65±24	281±74	2.7±0.78	674±267
ESK 4	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	2	114	11	1.87±0.64	15.7±3.66	99±23	260±35	1.3±0.31	338±125
ESK 5	Almeria	Intensive	In.	ST, BP	Nanta	NM+AI	3	187	40	1.80±0.65	15.7±3.61	95±53	226±70	1.6±0.40	396±205
ESK 6	Almeria	Intensive	In.	AH	Nanta	NM+AI	4	320	52	1.57±0.64	17.4±3.57	85±25	266±49	2.2±0.56	550±209
ESK 7	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	6	518	41	1.56±0.68	16.2±2.48	77±23	239±67	1.9±0.55	508±250
ESK 8	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	4	344	24	2.07±0.71	18.4±3.32	74±45	295±100	2.3±0.68	627±263
ESK 9	Almeria	Intensive	In.	AH, ST	Alimer	NM+AI	4	127	38	1.76±0.62	13.4±1.64	72±23	256±68	2.5±0.72	655±292
ESK 10	Granada	Intensive	In.	AH, ST	Nanta	NM+AI	3	131	25	1.73±0.64	24.0±9.43	58±14	217±52	2.1±0.66	536±252
ESK 11	Granada	Intensive	In.+Gz.	AH, ST	Moreno	NM+AI	4	494	40	1.68±0.65	14.0±2.55	74±32	253±109	1.8±0.50	472±238
ESK 12	Toledo	Intensive	In.	ST	Uniproca	NM+AI	1	282	28	1.94±0.34	16.8±1.64	127±77	287±105	1.7±0.54	481±227

646 Abbreviations: 1) In, Indoor feeding; Gz, Grazing outdoor. 2) AH, alfalfa hay; ST, cereal straw; BP, horticultural by-products. 3) Concentrate feed supplier. 4) NM, natural  
647 mating with selected males; AI, Artificial insemination with high merit males. 5) Number of reproductive periods per year. 6) Replacement rate percentage. 7) Fist partum age  
648 in monthss. 8) Dry period length in days. 9) Days in milk. 10) Milk yield per day (kg/d). 11) Fat and protein corrected milk yield in 210 days in milk (kg/lactation). 12)  
649 Average values for the Breeding Association based in 89 farms.

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652 **Table 4.** Progression of number of animals and lactations, parentage and culling rate of dairy goats from a group of Control farms and in farms  
 653 that implemented the Eskardillo management in 2014.

	CONTROL						ESKARDILLO					
	2013	2014	2015	2016	SED <sup>1</sup>	P-value	2013	2014	2015	2016	SED <sup>1</sup>	P-value
Productive goats	196	193	208	196	10.88	0.507	288 <sup>b</sup>	295 <sup>b</sup>	346 <sup>ab</sup>	393 <sup>a</sup>	21.9	0.006
Age, years	4.06	4.08	3.99	3.82	0.139	0.282	3.73	3.85	3.85	3.84	0.137	0.799
<i>SD</i>	2.00	1.99	2.07	2.05	0.071	0.543	1.70	1.81	1.82	1.88	0.104	0.396
Known parentage, %												
Full	74.1 <sup>c</sup>	77.3 <sup>bc</sup>	81.6 <sup>ab</sup>	84.5 <sup>a</sup>	2.93	0.001	88.9 <sup>c</sup>	90.9 <sup>bc</sup>	93.9 <sup>ab</sup>	95.7 <sup>a</sup>	2.12	0.015
Half	2.23 <sup>a</sup>	1.19 <sup>b</sup>	1.07 <sup>b</sup>	0.97 <sup>b</sup>	0.476	0.041	2.34 <sup>a</sup>	1.61 <sup>ab</sup>	0.80 <sup>b</sup>	0.50 <sup>b</sup>	0.608	0.020
None	23.7 <sup>a</sup>	21.5 <sup>ab</sup>	17.3 <sup>bc</sup>	14.5 <sup>c</sup>	2.712	0.002	8.74	7.52	5.31	3.85	1.916	0.068
Lactations completed	220	213	233	212	9.67	0.131	318 <sup>b</sup>	336 <sup>b</sup>	380 <sup>b</sup>	446 <sup>a</sup>	30.8	0.001
1 <sup>st</sup> partum, %	26.7	25.1	27.5	31.7	3.96	0.397	27.0	28.4	28.1	27.2	3.64	0.977
2 <sup>nd</sup> partum, %	24.4	22.0	21.3	21.2	3.07	0.694	26.6	21.1	24.3	22.0	3.57	0.414
3 <sup>rd</sup> partum, %	17.1	17.4	16.4	15.6	2.13	0.847	16.6	18.2	15.8	18.8	2.83	0.702
4 <sup>rd</sup> partum, %	12.8	13.9	12.2	11.2	1.94	0.532	13.1	11.4	12.5	11.3	2.49	0.872
5 <sup>th</sup> partum, %	8.59	10.3	10.1	7.42	1.71	0.328	5.78	9.77	7.5	8.45	1.8	0.176
6 <sup>th</sup> or more, %	9.47	11.2	12.5	12.9	1.66	0.170	10.9	10.5	11.7	12.2	1.56	0.673
Number of exit goats	31.7 <sup>b</sup>	40.5 <sup>ab</sup>	58.1 <sup>a</sup>	65.5 <sup>a</sup>	13.0	0.027	57.5 <sup>c</sup>	70.0 <sup>bc</sup>	81.8 <sup>ab</sup>	93.3 <sup>a</sup>	10.1	0.011
Exit goats, %	14.7 <sup>c</sup>	21.8 <sup>bc</sup>	28.9 <sup>ab</sup>	35.7 <sup>a</sup>	6.09	0.004	17.5	22.3	23.6	23.6	3.50	0.277
Longevity, years	5.12	5.32	5.08	5.21	0.301	0.861	4.65	4.64	4.86	4.91	0.187	0.331
<i>SD</i>	2.24	2.13	2.17	2.27	0.144	0.772	1.828	1.889	2.032	2.075	0.147	0.302
Lactations completed	3.70	3.87	3.64	3.67	0.244	0.782	3.75	3.56	3.72	3.97	0.161	0.100
<i>SD</i>	2.10	1.90	1.98	2.07	0.160	0.651	1.84	1.84	1.94	2.07	0.141	0.285
Reasons for exit												
Dead in the farm, %	31.4	37.5	33.9	25.7	12.3	0.796	35.9	36.8	34	34.2	8.95	0.986
Culled as meat, %	68.6	62.5	66.1	74.3	12.3	0.796	63.9	62.5	60.1	63	9.32	0.979
Sold to farmers, %	ND	ND	ND	ND			0.11	0.68	5.98	2.78	3.78	0.411

654 <sup>1</sup> Standard error of the difference among means. Within a raw and group, means without a common superscript differ ( $P < 0.05$ ). **Standard**  
 655 **deviation (SD) indicates the inter-animal variation within each farm and year.**

657 **Table 5.** Progression of the first partum and age and milk yield of primiparous dairy goats from a group of Control farms and in farms that  
 658 implemented the Eskardillo management in 2014.

	CONTROL						ESKARDILLO					
	2013	2014	2015	2016	SED <sup>1</sup>	P-value	2013	2014	2015	2016	SED <sup>1</sup>	P-value
First partum age, months	18.6	17.0	17.1	16.2	0.530	0.057	16.5	15.3	15.2	15.2	0.560	0.076
<i>SD</i>	4.85 <sup>a</sup>	3.33 <sup>b</sup>	3.48 <sup>b</sup>	3.73 <sup>ab</sup>	0.497	0.042	3.24	2.20	2.57	2.49	0.500	0.216
Days in milk, d	244	237	233	222	8.80	0.465	251	250	258	265	12.2	0.594
<i>SD</i>	89.1	76.9	79.7	78.6	8.56	0.798	65.5	71.4	81.4	82.2	9.07	0.211
<b>Milk yield</b>												
kg / d	1.38 <sup>bc</sup>	1.34 <sup>c</sup>	1.48 <sup>ab</sup>	1.51 <sup>a</sup>	0.057	0.013	1.64 <sup>c</sup>	1.69 <sup>bc</sup>	1.78 <sup>ab</sup>	1.85 <sup>a</sup>	0.059	0.006
<i>SD</i>	0.45	0.40	0.43	0.46	0.026	0.130	0.45 <sup>ab</sup>	0.40 <sup>b</sup>	0.43 <sup>ab</sup>	0.48 <sup>a</sup>	0.027	0.064
kg / lactation	344	325	353	343	17.5	0.716	413 <sup>c</sup>	434 <sup>bc</sup>	466 <sup>ab</sup>	489 <sup>a</sup>	24.6	0.020
<i>SD</i>	170	162	180	172	17.8	0.700	165 <sup>b</sup>	170 <sup>b</sup>	202 <sup>a</sup>	205 <sup>a</sup>	15.4	0.019
kg / 150 DIM	212 <sup>bc</sup>	204 <sup>c</sup>	229 <sup>ab</sup>	237 <sup>a</sup>	7.42	0.012	252 <sup>c</sup>	264 <sup>bc</sup>	276 <sup>ab</sup>	293 <sup>a</sup>	9.36	0.001
<i>SD</i>	90.4	82.1	91.4	92.4	6.19	0.350	85.8	86.4	84.5	85.9	7.07	0.994
kg FPCM / lactation	404	387	402	394	29.2	0.961	486	502	533	556	28.3	0.080
<i>SD</i>	199	192	208	196	21.4	0.850	190 <sup>b</sup>	199 <sup>ab</sup>	232 <sup>a</sup>	232 <sup>a</sup>	19.3	0.073
kg FPCM /150 DIM	242	239	255	268	11.5	0.054	300	303	313	325	9.61	0.054
<i>SD</i>	102	94.0	100	102	6.80	0.629	100	96.9	93.6	93.5	8.80	0.861

659 <sup>1</sup> Standard error of the difference among means. Within a raw and group, means without a common superscript differ ( $P < 0.05$ ). Standard  
 660 deviation (SD) indicates the inter-animal variation within each farm and year.

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**Table 6.** Progression of reproductive indicators and milk yield of dairy goats from a group of Control farms and in farms which implemented the Eskardillo management in 2014.

	CONTROL						ESKARDILLO					
	2013	2014	2015	2016	SED <sup>1</sup>	P-value	2013	2014	2015	2016	SED <sup>1</sup>	P-value
<b>Physiology</b>												
Prolificacy, kids / partum	1.62	1.70	1.63	1.64	0.046	0.214	1.77	1.73	1.73	1.74	0.052	0.823
<i>SD</i>	0.60	0.60	0.59	0.59	0.012	0.741	1.12	1.05	0.68	0.69	0.343	0.448
Lactations per year	1.05	1.06	1.09	1.11	0.025	0.392	1.07	1.13	1.09	1.11	0.035	0.439
<i>SD</i>	0.50 <sup>a</sup>	0.49 <sup>a</sup>	0.50 <sup>a</sup>	0.21 <sup>b</sup>	0.034	<0.001	0.19	0.24	0.21	0.19	0.029	0.233
Days in milk, d	251	253	243	244	4.670	0.118	261	255	263	264	6.35	0.774
<i>SD</i>	79.0	77.9	74.8	81.6	5.010	0.576	74.1	79.6	85.5	86.0	6.30	0.213
Days open, d	219	210	204	208	10.17	0.601	204	191	201	191	9.98	0.432
<i>SD</i>	113 <sup>a</sup>	105 <sup>a</sup>	98.3 <sup>a</sup>	39.8 <sup>b</sup>	8.52	<0.001	101 <sup>a</sup>	100 <sup>a</sup>	108 <sup>a</sup>	80.9 <sup>b</sup>	7.38	0.006
Dry period length, d	113	105	105	91.2	4.99	0.219	81.2	78.3	76.6	70.7	2.91	0.094
<i>SD</i>	56.6 <sup>a</sup>	39.6 <sup>a</sup>	38.5 <sup>a</sup>	17.8 <sup>b</sup>	7.39	<0.001	31.3 <sup>a</sup>	30.4 <sup>a</sup>	26.6 <sup>a</sup>	17.8 <sup>b</sup>	3.84	0.005
<b>Milk yield</b>												
kg / d	1.63 <sup>c</sup>	1.69 <sup>bc</sup>	1.77 <sup>ab</sup>	1.85 <sup>a</sup>	0.050	0.008	1.96 <sup>c</sup>	2.02 <sup>bc</sup>	2.08 <sup>b</sup>	2.17 <sup>a</sup>	0.037	<0.001
<i>SD</i>	0.51	0.55	0.54	0.57	0.021	0.029	0.56	0.58	0.58	0.61	0.022	0.263
kg / lactation	415	431	435	432	13.0	0.614	513 <sup>c</sup>	520 <sup>bc</sup>	554 <sup>ab</sup>	572 <sup>a</sup>	12.4	0.005
<i>SD</i>	199	213	209	228	13.4	0.132	221 <sup>b</sup>	227 <sup>b</sup>	254 <sup>a</sup>	256 <sup>a</sup>	10.7	0.003
kg / 210DIM	368 <sup>b</sup>	388 <sup>ab</sup>	401 <sup>a</sup>	409 <sup>a</sup>	7.76	0.003	446 <sup>c</sup>	461 <sup>bc</sup>	478 <sup>ab</sup>	493 <sup>a</sup>	7.20	<0.001
<i>SD</i>	183 <sup>b</sup>	194 <sup>ab</sup>	197 <sup>a</sup>	204 <sup>a</sup>	6.42	0.013	201 <sup>b</sup>	217 <sup>ab</sup>	222 <sup>a</sup>	221 <sup>a</sup>	9.52	0.124
kg FPCM / lactation	493	510	501	500	21.2	0.837	604 <sup>b</sup>	604 <sup>b</sup>	637 <sup>ab</sup>	658 <sup>a</sup>	21.8	0.045
<i>SD</i>	236	250	240	262	16.6	0.286	254 <sup>b</sup>	260 <sup>b</sup>	289 <sup>a</sup>	290 <sup>a</sup>	13.8	0.020
kg FPCM / 210DIM	432 <sup>b</sup>	452 <sup>ab</sup>	458 <sup>a</sup>	465 <sup>a</sup>	11.7	0.039	519 <sup>c</sup>	530 <sup>b</sup>	546 <sup>ab</sup>	560 <sup>a</sup>	12.1	0.011
<i>SD</i>	213	221	222	229	6.64	0.090	230	245	251	246	11.53	0.329
<b>Milk components, %</b>												
Total solids	14.9 <sup>a</sup>	14.7 <sup>ab</sup>	14.4 <sup>b</sup>	14.5 <sup>b</sup>	0.16	0.016	14.8	14.6	14.4	14.4	0.17	0.054
Fat	5.37 <sup>a</sup>	5.37 <sup>a</sup>	5.17 <sup>b</sup>	5.21 <sup>b</sup>	0.078	0.014	5.35	5.23	5.15	5.17	0.113	0.683
Protein	3.80 <sup>a</sup>	3.75 <sup>a</sup>	3.64 <sup>b</sup>	3.61 <sup>b</sup>	0.048	<0.001	3.75 <sup>a</sup>	3.73 <sup>ab</sup>	3.65 <sup>bc</sup>	3.59 <sup>c</sup>	0.044	0.003
Lactose	4.83	4.78	4.81	4.83	0.058	0.786	4.85	4.8	4.76	4.8	0.053	0.450
SCC, log/ml	3.03	2.96	3.00	3.06	0.028	0.079	5.95 <sup>ab</sup>	5.89 <sup>b</sup>	5.92 <sup>b</sup>	6.00 <sup>a</sup>	3.023	0.016
<b>Components, kg / lactation</b>												
Total solids	61.8	63.4	62.6	62.4	1.86	0.910	75.6	75.3	79.3	82.1	2.78	0.061
Fat	22.3	23.2	22.4	22.5	0.70	0.813	27.3	27	28.4	29.5	0.71	0.054
Protein	15.7	16.1	15.7	15.5	0.47	0.811	19.1	19.3	20.1	20.5	0.74	0.214
Lactose	20.2	20.6	20.9	20.8	0.626	0.781	24.9 <sup>b</sup>	24.9 <sup>b</sup>	26.4 <sup>ab</sup>	27.5 <sup>a</sup>	0.915	0.022
SCC, log / d	9.24	9.18	9.24	9.30	0.039	0.121	9.23 <sup>b</sup>	9.19 <sup>b</sup>	9.23 <sup>b</sup>	9.33 <sup>a</sup>	0.031	<0.001

<sup>1</sup> Standard error of the difference among means. Within a raw and group, means without a common superscript differ ( $P < 0.05$ ). Standard deviation (SD) indicates the inter-animal variation within each farm and year.



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**Table 7.** Summary of the yearly variation of productive parameters in of dairy goats from a group of Control farms and in farms which implemented the Eskardillo management in 2014.

	CONTROL			ESKARDILLO			SED <sup>1</sup>	P-value		
	2014	2015	2016	2014	2015	2016		Tool	Time	Tool×Time
<b>Primiparous</b>										
First partum age, d	-39.0	3.7	-27.8	-36.2	-1.85	-1.49	36.50	0.562	0.117	0.663
Days in milk, d	-5.45	-3.78	-11.2	-0.41	7.46	7.19	23.53	0.115	0.920	0.846
Milk yield / lactation, kg	-17.6	28.3	-10.1	21.2	32.2	22.6	52.21	0.085	0.540	0.792
FPCM yield / lactation, kg	-16.2	15.6	-7.9	16.0	30.9	23.3	58.96	0.117	0.762	0.957
<b>All flock</b>										
Reproductive goats	-2.11	14.5	-11.8	7.56	50.6	47.3	50.13	0.009	0.509	0.632
Age, d	26.3	-32.4	-63.6	42.2	-1.17	-1.21	69.57	0.273	0.143	0.787
Exit goats, %	9.27	7.12	6.81	5.09	2.25	0.00	11.59	0.045	0.870	0.973
Longevity, d	0.12	-0.24	0.14	0.00	0.22	0.06	0.549	0.499	0.924	0.487
Longevity, lactations	-0.04	-0.22	0.02	-0.18	0.16	0.25	0.448	0.186	0.599	0.414
Dry period length, d	-6.40	-0.18	-1.90	-2.84	-1.71	-5.96	11.08	0.986	0.725	0.839
Days in milk, d	2.20	-10.2	-6.06	-5.94	7.42	1.57	16.75	0.245	0.999	0.292
Milk yield / lactation, kg	16.9	4.48	-3.25	7.25	33.5	18.6	40.30	0.143	0.853	0.581
FPCM yield / lactation, kg	17.5	-9.19	-1.32	0.29	32.4	21.7	46.30	0.180	0.997	0.420

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<sup>1</sup> Standard error of the difference among means for the interaction Tool × Time.

668 **Table 8.** Evolution of the Estimated Breeding Value for milk yield and milk components in terms of flock average and replacement animals in a  
 669 group of dairy goat farms which implemented the Eskardillo management in 2014.

	ESKARDILLO				SED <sup>1</sup>	P-value
	2013	2014	2015	2016		
<b>Flock average</b>						
EBV accuracy, %	67.6 <sup>a</sup>	68.0 <sup>ab</sup>	67.0 <sup>a</sup>	65.4 <sup>b</sup>	0.908	0.032
FPCM yield, kg / lactation	+4.93 <sup>c</sup>	+9.33 <sup>bc</sup>	+12.8 <sup>ab</sup>	+16.0 <sup>a</sup>	2.639	0.001
Milk yield, kg / lactation	+4.69 <sup>c</sup>	+8.93 <sup>bc</sup>	+12.3 <sup>ab</sup>	+15.4 <sup>a</sup>	2.548	0.001
Milk fat, %	+0.27 <sup>c</sup>	+0.44 <sup>bc</sup>	+0.59 <sup>ab</sup>	+0.72 <sup>a</sup>	0.102	<0.001
Milk protein, %	+0.22 <sup>c</sup>	+0.36 <sup>bc</sup>	+0.46 <sup>ab</sup>	+0.56 <sup>a</sup>	0.087	0.002
Milk solids, %	+0.74 <sup>c</sup>	+1.27 <sup>bc</sup>	+1.68 <sup>ab</sup>	+2.07 <sup>a</sup>	0.312	0.001
<b>Replacement average</b>						
EBV accuracy, %	68.7 <sup>a</sup>	61.0 <sup>b</sup>	50.6 <sup>c</sup>	36.2 <sup>d</sup>	2.105	<0.001
FPCM yield, kg	+11.1 <sup>b</sup>	+13.4 <sup>b</sup>	+14.9 <sup>b</sup>	+30.2 <sup>a</sup>	4.400	<0.001
Milk yield, kg	+10.6 <sup>b</sup>	+12.9 <sup>b</sup>	+14.3 <sup>b</sup>	+29.1 <sup>a</sup>	4.250	<0.001
Milk fat, %	+0.54 <sup>b</sup>	+0.60 <sup>b</sup>	+0.71 <sup>b</sup>	+1.23 <sup>a</sup>	0.179	0.002
Milk protein, %	+0.42 <sup>b</sup>	+0.43 <sup>b</sup>	+0.52 <sup>b</sup>	+0.99 <sup>a</sup>	0.140	<0.001
Milk solids, %	+1.56 <sup>b</sup>	+1.68 <sup>b</sup>	+2.04 <sup>b</sup>	+3.72 <sup>a</sup>	0.529	<0.001

670 <sup>1</sup> Standard error of the difference among means. Within a raw means without a common superscript differ ( $P < 0.05$ )

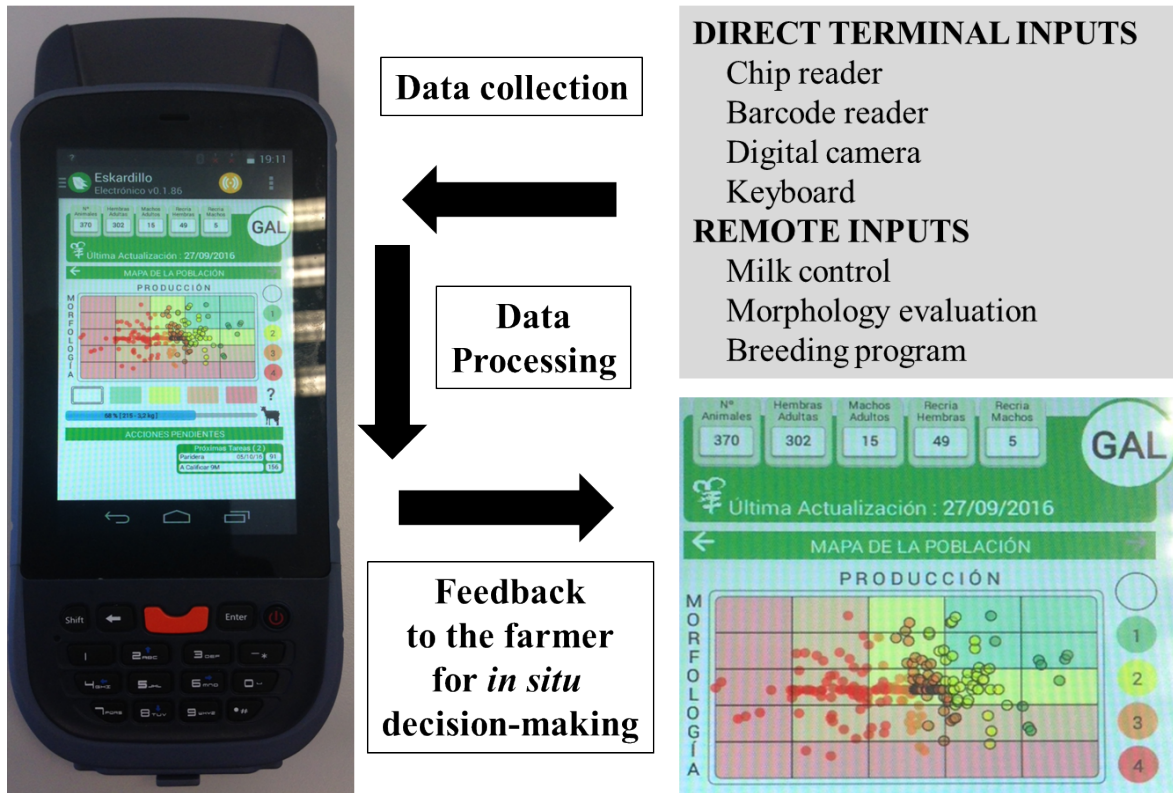
671

672 **Table 9.** Progression of different production seasonality of dairy goats from a group of Control farms and in farms which implemented the  
 673 Eskardillo management in 2014.

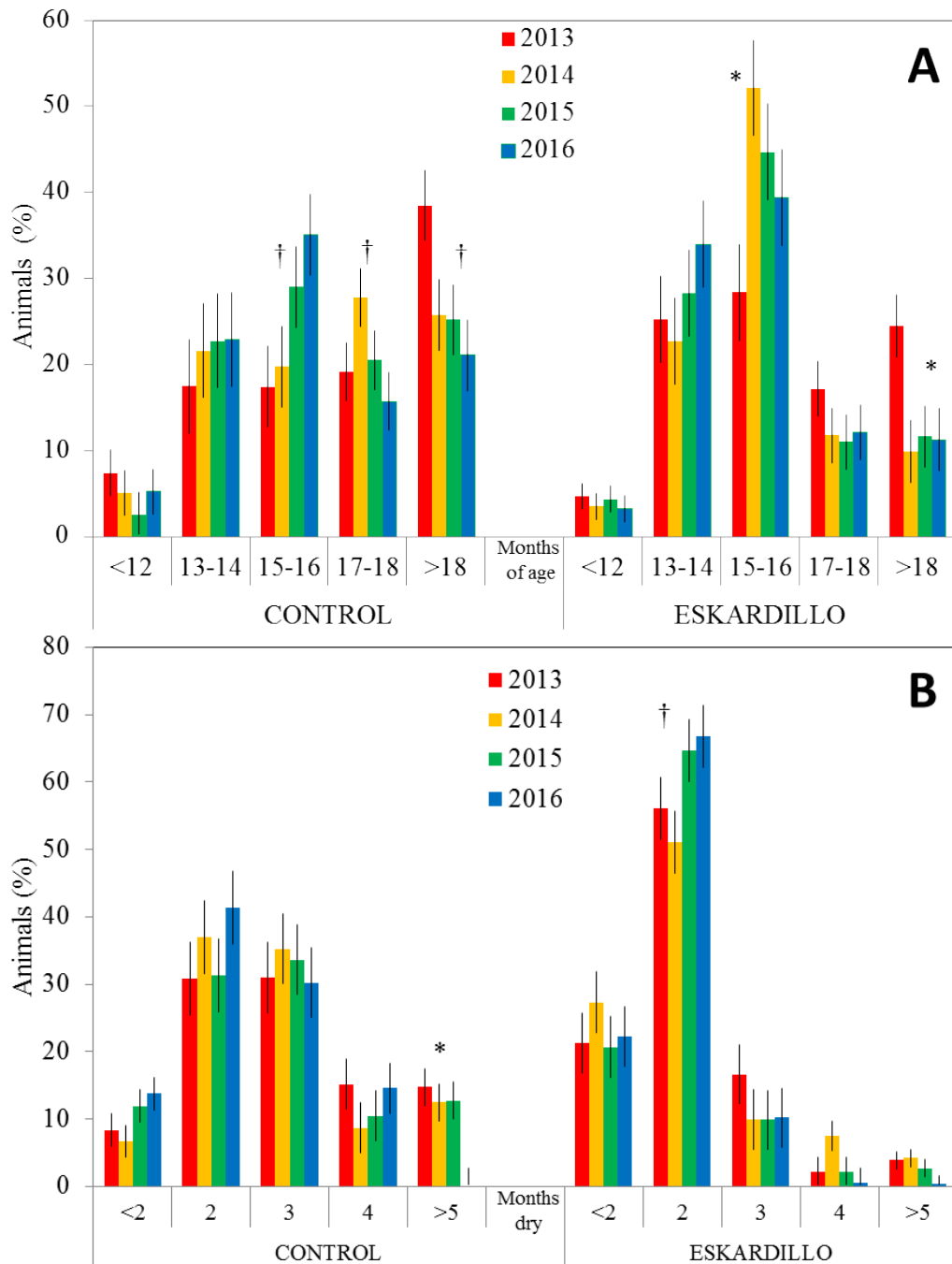
	CONTROL						ESKARDILLO					
	2013	2014	2015	2016	SED <sup>1</sup>	<i>P</i> -value	2013	2014	2015	2016	SED <sup>1</sup>	<i>P</i> -value
Reproductive periods/year	3.00	2.92	3.17	3.00	0.159	0.287	3.83 <sup>b</sup>	4.00 <sup>b</sup>	4.58 <sup>a</sup>	4.67 <sup>a</sup>	0.198	0.010
Days without milking	63.6	60.7	65.3	53.7	4.67	0.062	32.7	23.3	18.7	0	12.32	0.078
Number of milkings per day	1.44 <sup>b</sup>	1.48 <sup>b</sup>	1.66 <sup>a</sup>	1.69 <sup>a</sup>	0.086	0.024	1.72	1.73	1.83	1.83	0.068	0.207
Production seasonality <sup>2</sup>												
Animals in milk, %	58.0	58.0	58.7	57.0	3.281	0.930	36.7 <sup>a</sup>	31.6 <sup>a</sup>	24.2 <sup>ab</sup>	17.6 <sup>b</sup>	6.670	0.038
Annual milk yield, %	63.9	64.4	63.9	62.7	3.635	0.943	40.2 <sup>a</sup>	34.5 <sup>ab</sup>	26.9 <sup>b</sup>	22.5 <sup>b</sup>	6.410	0.044
Annual FPCM yield, %	61.7	62.1	61.4	60.5	3.536	0.939	39.9 <sup>a</sup>	34.9 <sup>a</sup>	27.1 <sup>ab</sup>	21.1 <sup>b</sup>	6.570	0.036

674 <sup>1</sup> Standard error of the difference among means. Within a row and group, means without a common superscript differ ( $P < 0.05$ )

675 <sup>2</sup> Data based on the coefficient of variation across the different months within the same year

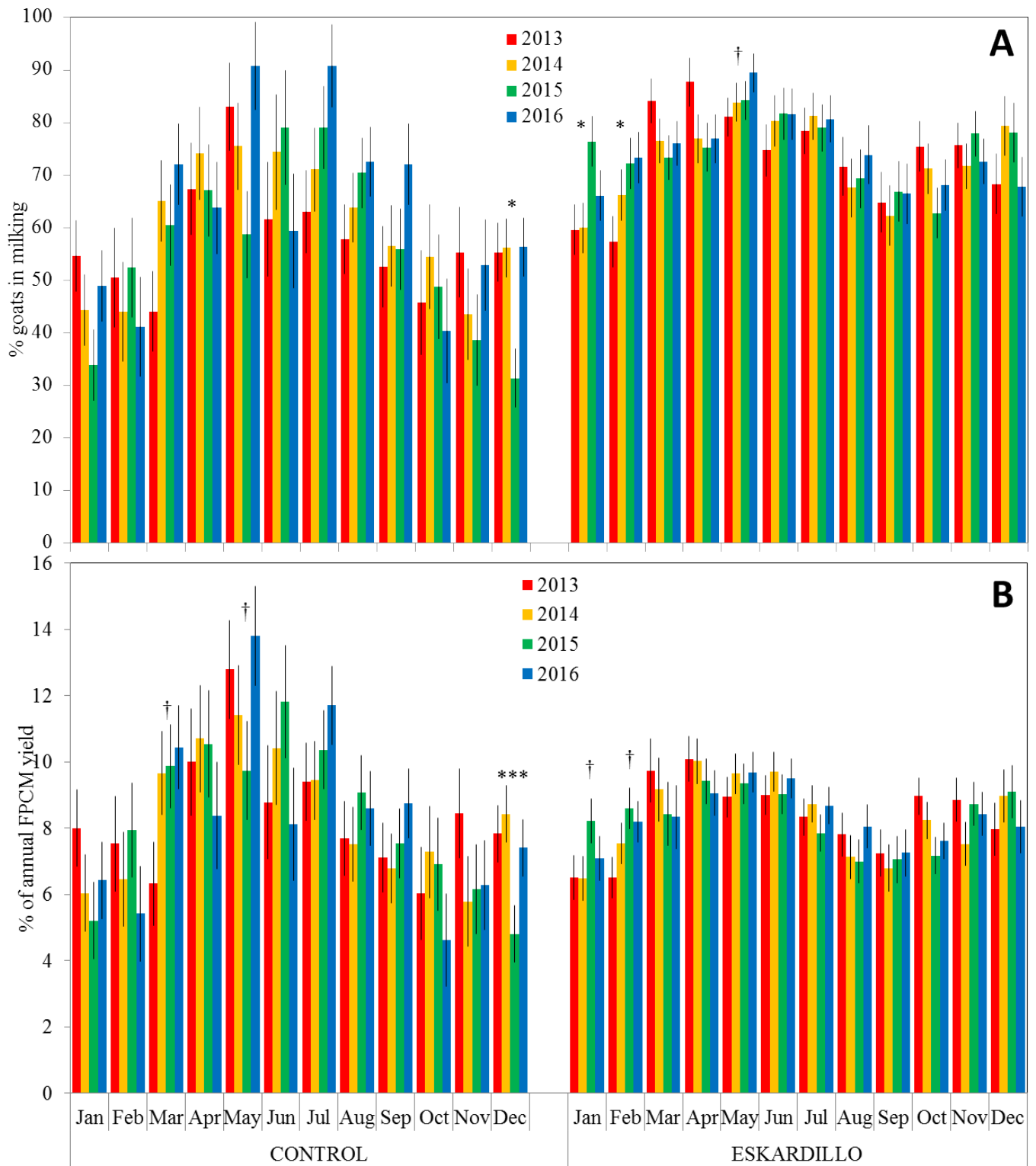


676  
 677 **Figure 1.** Image of the Eskardillo terminal, data flows and a screenshot in which the population  
 678 map of the goats in the farm according to their physiological stage, morphology and productivity  
 679 are represented.  
 680



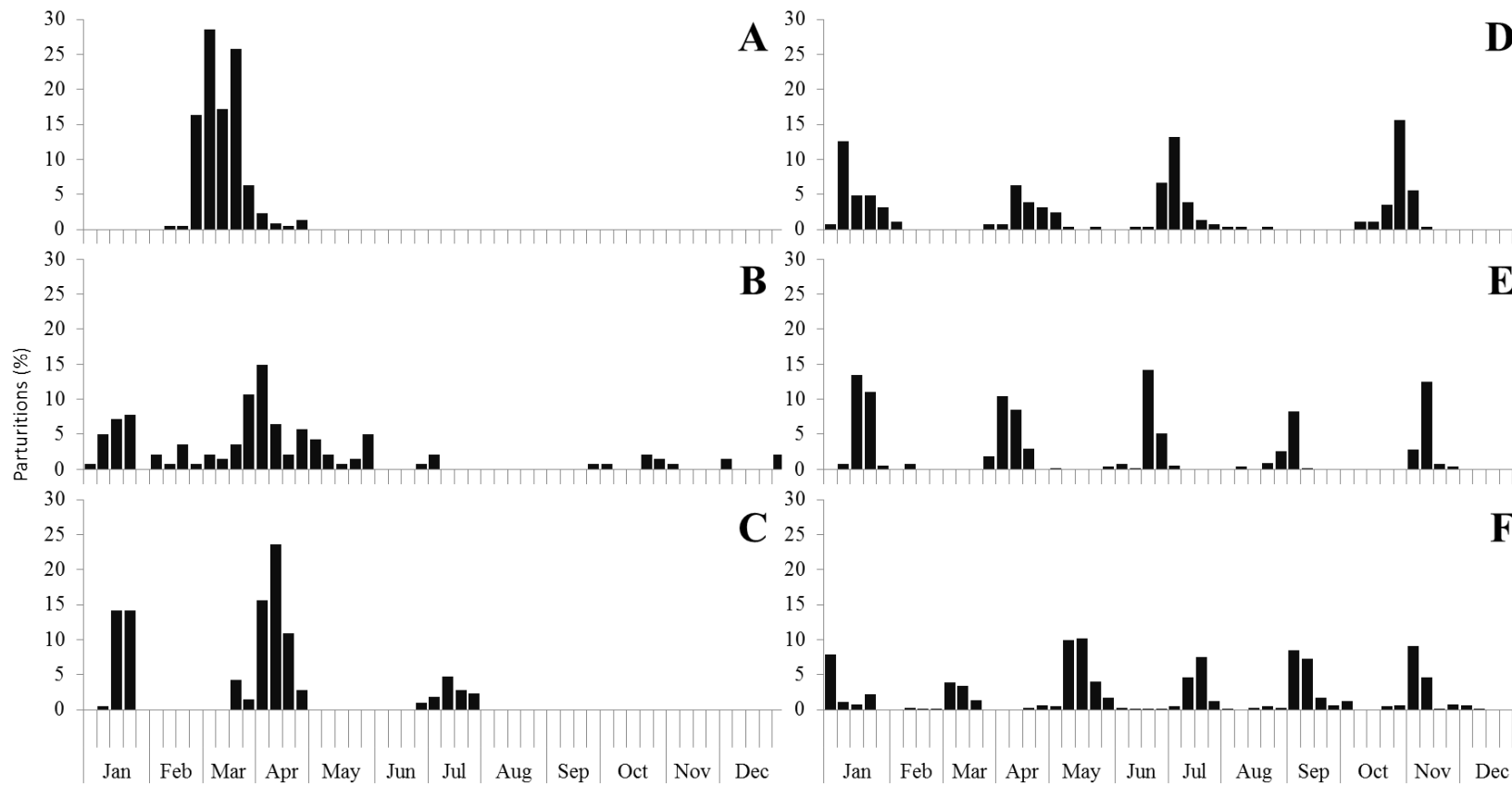
681  
 682 **Figure 2.** Progression of the first partum age (A) and dry period length distribution (B) in a  
 683 group of Control farms and in farms which implemented the Eskardillo management in 2014. †,  
 684 P<0.10; \*, P<0.05.

685



686

687 **Figure 3.** Progression of the production seasonality from 2013 to 2016 in terms of monthly  
 688 proportion of animals in milking (A) and percentage of FPCM annual yield (B) in a group of  
 689 Control farms and in farms that implemented the Eskardillo management in 2014. † P<0.1, \*  
 690 P<0.05; \*\*\* P<0.001



1

2 **Supplemental Figure 1.** Examples of the parturitions distribution throughout the year in Control dairy goat farm (A, B, C) and farms which  
 3 implemented the Eskardillo management (D, E, F).

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